

TexasAIM Obstetric Hemorrhage Bundle Experience

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TEXAS
Health and Human
Services

Texas Department of State
Health Services

Collaborators

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- Jamie Morgan
- Shad Deering
- Postpartum Hemorrhage faculty and TexasAIM
Department of State Health Services staff



OBH Faculty, Simulation Faculty, and TexasAIM Team

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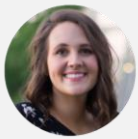


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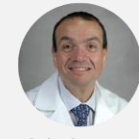
Simulation Faculty



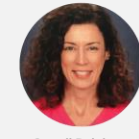
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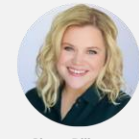
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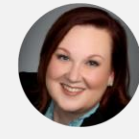
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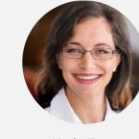
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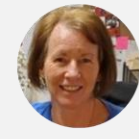
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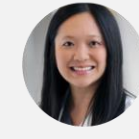
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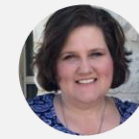
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Texas Department of State
Health Services

why is it, when something happens
IT IS ALWAYS YOU THREE?



... why is it, when something happens ...
IT IS ALWAYS YOU THREE?



Texas

California

Florida



Objectives

- Discuss experiences and opportunities in Texas' implementation
 - Texas Maternal Levels of Care and Regionalization
 - Simulated case review process, inclusive of cognitive bias training
 - Simulation/Team based training
 - Sustainability and Readiness reimplementation of Postpartum hemorrhage (PPH)/Quantitative Blood Loss (QBL)



TexasAIM Initiatives

Obstetric Hemorrhage
(completed 2020)

Severe Hypertension (HTN) in Pregnancy
(completed 2024)

Obstetric Care for Women with Opioid and other Substance Use Disorders (OSUD) (completed 2024)

Readiness

Recognition and Prevention

Response

Reporting and Systems Learning

Respectful, Equitable, and Supportive Care

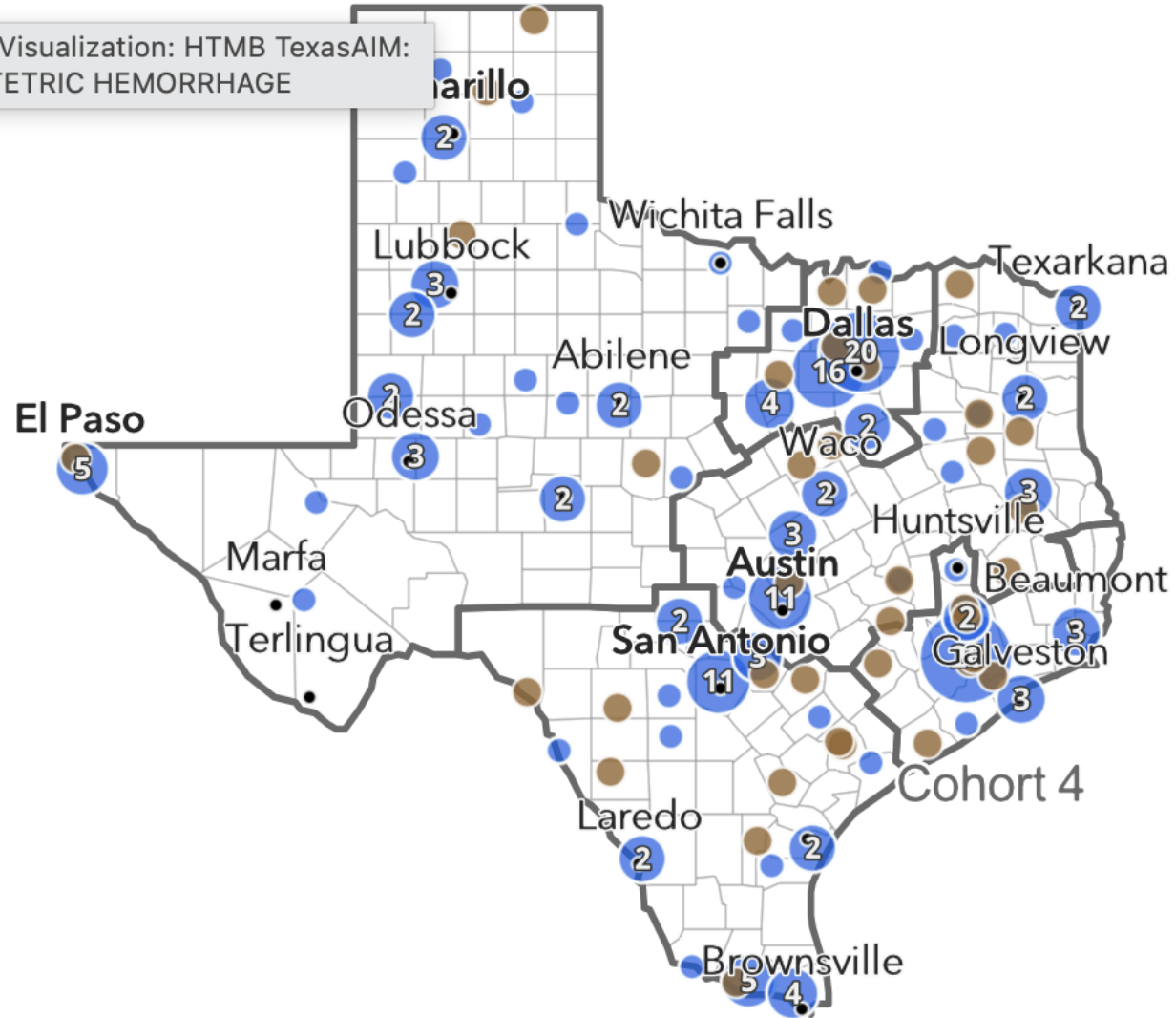
Improvement Readiness and Sustainability

Sepsis in Obstetric Care (SOC)

Mental Health and Substance Use Disorders

Cardiac Conditions in Obstetric Care

Data Visualization: HTMB TexasAIM:
OBSTETRIC HEMORRHAGE



TexasAIM Enrollment by the Numbers

Hospitals participating in TexasAIM serve:



>378,600
WOMEN EVERY YEAR



>99%
OF TEXAS BIRTHS



10%
OF NATION'S BIRTHS

Hospital Enrollment:

98%

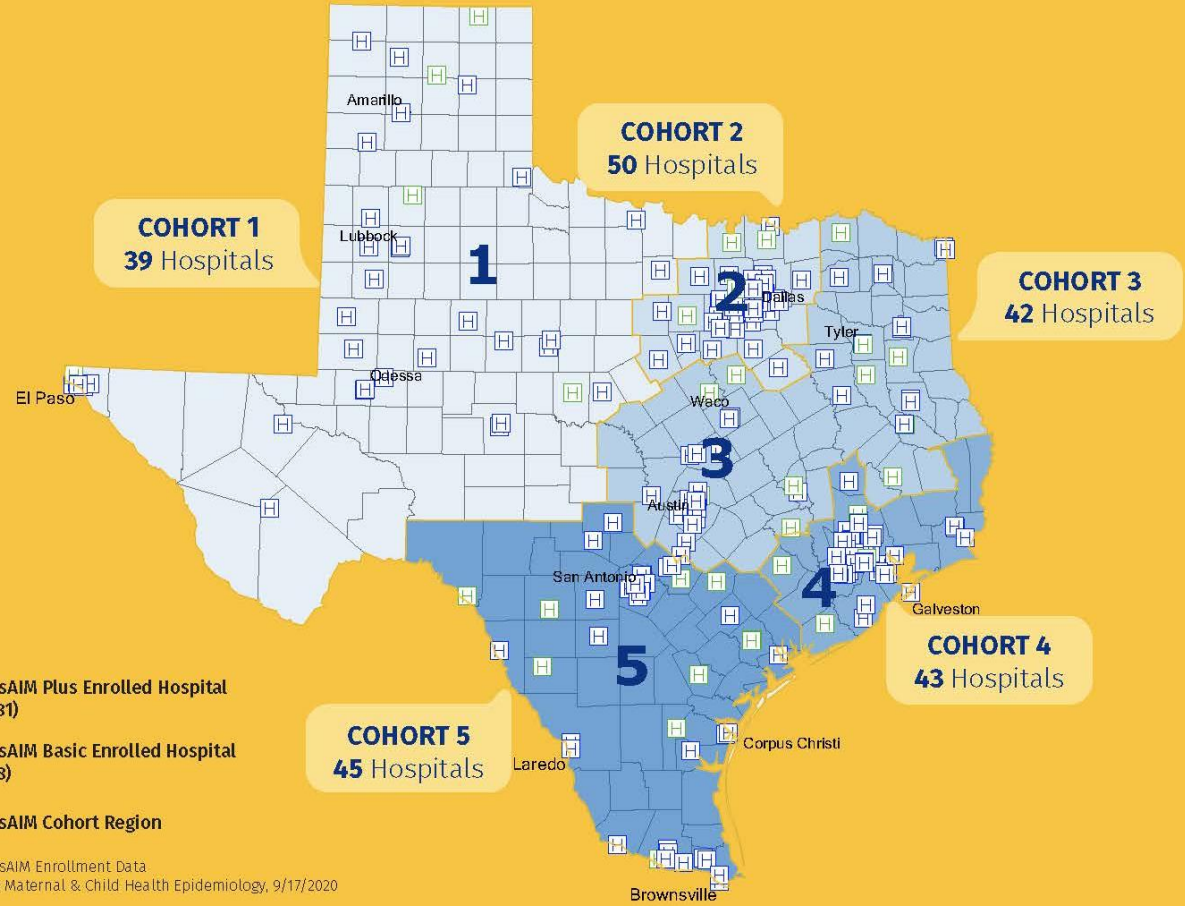
of Birthing
Hospitals in Texas

92%

of Rural Texas
Hospitals

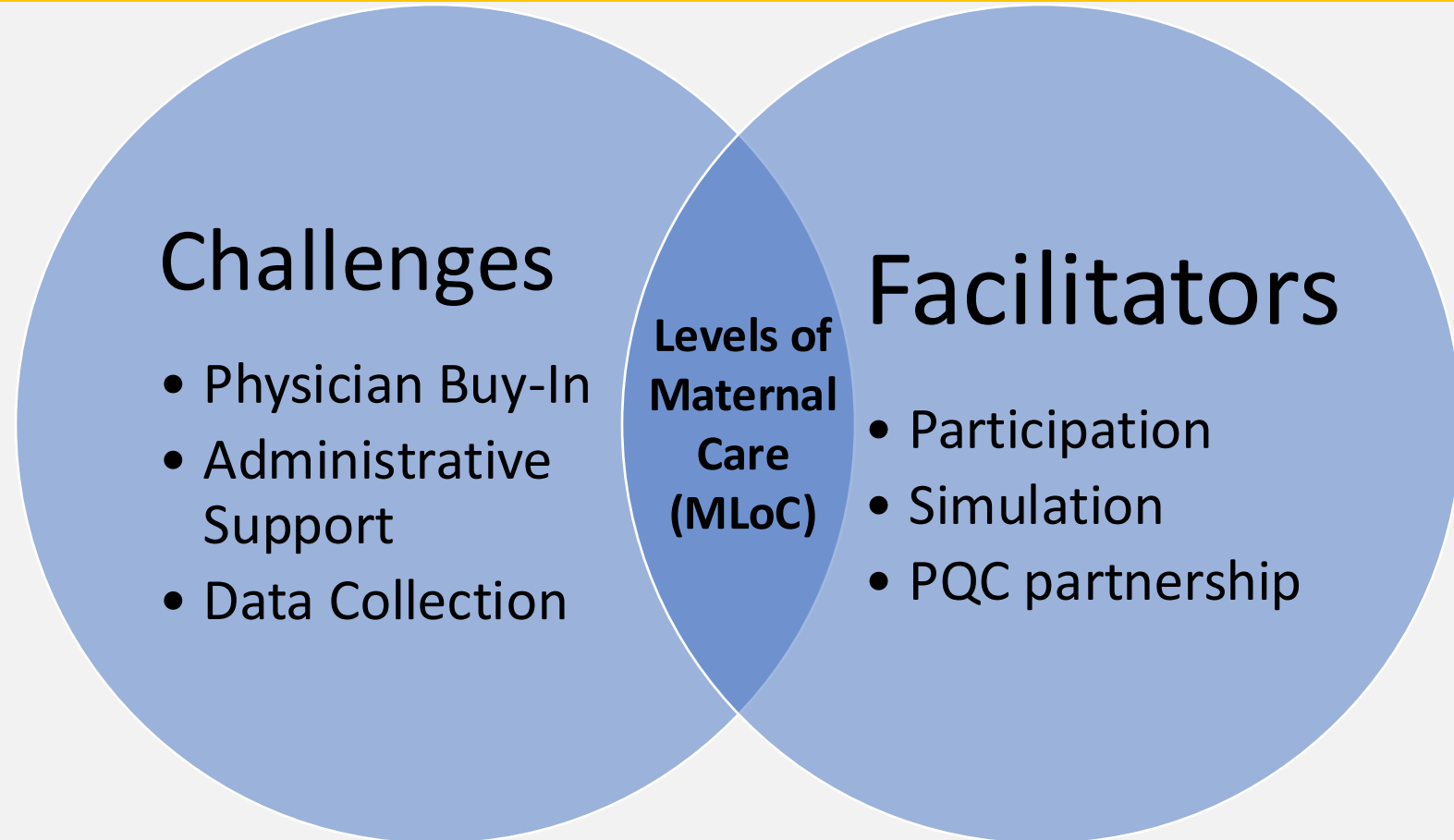
100%

of Urban Texas
Hospitals



The data shown above is from 11/03/2020.

Facilitators and Challenges during PPH implementation (1 of 2)



Facilitators and Challenges during PPH implementation (2 of 2)

Challenges

- Physician Buy-In
- Administrative Support
- Data Collection

Facilitators

- Awareness that our state could improve
- Simulation
- PQC Partnership
- **MLoC**

















Texas Maternal Levels of Care (MLoC) Designation



For Levels 2-4 Verification is required for Medicaid Reimbursement

Alignment of State and National Priorities

Bundle Element	Texas MLoC	AIM
Hemorrhage Risk Assessment		
Stage-based management plan of PPH		
Hemorrhage supply kit with medications		
Role-specific education to all staff and providers for PPH		
Conduct annual simulation for PPH		
Multi-D Case review of PPH cases		
Educate and support patients regarding PPH		

TexasAIM Bundle Projects Alignment with MLoC Administrative Code General and/or Program Requirements

PPH

Obstetric
Hemorrhage
Bundle

Severe HTN

Severe
Hypertension
Bundle

OSUD

Opioid and
Substance
Use Disorder
Bundle

SOC

Sepsis in
Obstetrics
Care

TexasAIM Infrastructure and Approach



Texas AIM's implementation model is the IHI Collaborative Model for Achieving Breakthrough Improvement.



In this model, it is all about “outreach” or peer sharing/learning - our motto is steal shamelessly and share seamlessly.



Each PCR region in the state is organized into one of 3-5 cohorts, which meet in person for 2 days 3x a year to share lessons learned, teach each other, share protocols, and do “train the trainer” simulations.



Teams meet monthly virtually for action period calls and have done separate team trainings and simulations together.

MLoC/TexasAIM ALIGNMENT: Guidelines and Policies



Texas Administrative Code Minimum MLoC Designation Requirements for PPH Hospital-Based Care

PROGRAM REQUIREMENTS (Maternal Program Plan)

- clinical guidelines based on current standards of maternal practice, and policies and procedures that are adopted, implemented, and enforced by the maternal program;
- written triage, stabilization, and transfer guidelines for pregnant and postpartum patients that include consultation and transport services;
- written guidelines or protocols for prevention, early identification, early diagnosis, and therapy for conditions that place the pregnant or postpartum patient at risk for morbidity or mortality

AIM Obstetric Hemorrhage Bundle and TexasAIM: Develop processes for the management of patients with obstetric hemorrhage, including:

A standardized, facility-wide, stage-based obstetric hemorrhage emergency management plan

Emergency release and massive transfusion protocols

A protocol for patients who decline blood products

Assess and communicate hemorrhage risk

Measure and communicate cumulative qualitative blood loss

Actively manage the third stage of labor

Review of policies to identify and address organizational root causes of disparities in outcomes

MLoC/TexasAIM ALIGNMENT: QAPI Integration

Quality Assessment Performance
Improvement



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Health Services

MLOc PROGRAM REQUIREMENTS (Maternal Program Plan): The facility must have a documented QAPI Plan. The maternal program must measure, analyze, and track quality indicators and other aspects of performance that the facility adopts or develops that reflect processes of care and is outcome based

PPH

- ***Perform multidisciplinary reviews of serious complications per established facility criteria to identify system issues.***
- ***Monitor outcomes and process measures related to obstetric hemorrhage, with disaggregation by race and ethnicity due to known racial and ethnic disparities in obstetric hemorrhage outcomes.***

Suggested Alignment Opportunities for MLoC

Verify

- Incorporation of PPH into case review and quality improvement process

Consider

- Asking about structure, process and outcome measures for PPH

Evaluate

- If data is stratified according to racial, ethnic, language and payor status

TexasAIM Guidance on Medical Record Review and Case Abstraction



Triggers for Case Review

Outcome Related

- > 4 units packed red blood cells
- Hysterectomy
- ICU Admission

Process Related

- Activation of PPH
- Identified delays in debriefs

Specific events

- QBL >1000, 1500, 2000
- Unanticipated PASD

Disease specific questions to guide SMM Review Process

Hemorrhage

- Was the hemorrhage recognized in a timely fashion?
- Were signs of hypovolemia recognized in a timely fashion?
- Were transfusions administered in a timely fashion?
- Were appropriate interventions (e.g. medications, balloons, sutures, etc.) used?
- Were modifiable risk factors (e.g., Pitocin, induction, chorioamnionitis, delay in delivery) managed appropriately?
- Was sufficient assistance (e.g. additional doctors, nurses, or others) requested and received?

Standardized Process for PPH Case Review

- What was the outcome?
- Were management guidelines followed?
- Was the system response appropriate?
- What were the circumstances surrounding the event?
- Was the team's response timely?
- Who was involved and what safety goals were related?
- What were the pre-existing conditions that may have contributed to the morbidity?
- Were staffing and resources appropriate?
- Were there knowledge and skill variations?
- Were there associated performance or behavioral events?
- Was there evidence of health inequity due to bias?
- Did social and/or structural determinants of health contribute to the underlying morbidity?



SMM Review Form v6-28-2016_short

Abstraction		
SMM (recorded cause) _____		SMM Date _____
MR # or PATIENT ID _____		Zip code of patient residence _____
Abstraction Date ____/____/____		Abstractor _____
Birth Facility _____		
Hospital Level <input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 <input type="checkbox"/> 4 <input type="checkbox"/> Birth center <input type="checkbox"/> Other (Specify) _____		
Patient Characteristics		
Age ____	Weight/Height ____ / ____	Body mass index (BMI) at first prenatal visit ____ Most recent BMI ____
Race (Indicate race patient identifies) Choose an item.		Obstetric History Gravida _____ Para ____ Term ____ Premature ____ Aborted ____ Living ____
Hispanic or Latina No <input type="checkbox"/> Yes <input type="checkbox"/> Unknown <input type="checkbox"/>		# Previous fetal deaths ____ # Previous infant deaths ____
Prenatal Care (PNC)		
Yes <input type="checkbox"/> Week PNC began ____ Week unknown Yes <input type="checkbox"/> No <input type="checkbox"/> Number of PNC visits ____ Visit # unknown Yes <input type="checkbox"/> No <input type="checkbox"/>		
No <input type="checkbox"/> Unknown PNC status <input type="checkbox"/>		
Discipline of Primary PNC Provider (choose one) Choose an item.		Prenatal care source/location Choose an item.
Planned/intended place of delivery Choose an item.		Timing of maternal morbidity Choose an item.
Maternal Transport (during peripartum period) No Choose an item. Yes <input type="checkbox"/> From facility ____ to facility ____ Unknown <input type="checkbox"/>		Perinatologist consultation (during peripartum period) No Choose an item. Yes <input type="checkbox"/> Provider type: _____ Unknown <input type="checkbox"/>
Delivery Information		
Gestational age at time of morbidity _____		
Singleton <input type="checkbox"/> Multiple <input type="checkbox"/> (If multiple fill out additional delivery information per fetus)		
Birth status Choose an item.	Labor Yes <input type="checkbox"/> No <input type="checkbox"/>	Delivery type Choose an item.
If C-Section Type of C-section Choose an item.	If C-Section Primary reason for C-Section Choose an item.	
Type of anesthesia Choose an item.	Primary payer source Choose an item.	

Standardize Case Review Process

- AIM Severe Maternal Morbidity Case Review Form

Abstraction					
Abstraction Date		Abstructor Name			
Name of Facility for Chart Review					
Admission Date			Discharge Date		
Peripartum Transport		To Facility (Specify)			
		From Facility (Specify) No			
MR # or Patient ID			Date SMM Identified		
Case Identified for Review By (Select All that Apply)		ICD-10 Dx Code	ICD-10 Px Code	≥ 4 Units RBC	
ICU Admission	Patient and Family Advocacy	Healthcare Team Request	Safety Report		
Per Institution Policy or Guidelines (e.g., conditions list)		Other (Write-In)			
Reason(s) for Chart Review (Select All that Apply)		Hemorrhage Complications		Respiratory Complications	
Cardiac Complications		Renal Complications		Sepsis Complications	
Other Obstetric Complications (Write-In)					
Other Medical Complications (Write-In)					
Unable to Specify (Write-In)					
Timing of SMM-Related Care (Select All that Apply)		Antepartum	Intrapartum	Postpartum (within 8 hours)	
Postpartum (after 8 hours)		Readmission			
Patient Characteristics					
Age		Weight at Admission		Height	
Obesity Class			Specify Race		
Race (Select All that Apply)		American Indian/Alaska Native	Asian	Black	
Native Hawaiian or Pacific Islander		White	Other	Not Documented	
Hispanic or Latino		Yes	No	Not Documented	
Payer Source (Select All that Apply)		Medicaid	Medicare	Commercial Insurance	Military
		Accountable Care Organization/Managed Care Organization		Other (Write-In)	

Abstraction

Date of Delivery: 07/14/2023 Time of Delivery: 1625

Date of SMM: 07/14/23

Type of SMM (documented cause): Hemorrhage Eclampsia Sepsis VTE Injury to an Organ
 ICU admission Readmission Uterine Rupture Maternal Code Return to Operating Room
 Intrapartum Maternal Death Transfusion ≥4 units Unanticipated Removal of an Organ
 Retained Foreign Object Severe Pre-E/HELLP Other SMM _____
 Type of Neonatal Event: >37w0d with Neonatal 5 minute Apgar Score < 7
 Umbilical cord ph. (venous or arterial) < 7.0 Neonatal birth injury (e.g. laceration, plexus, fractures (excluding clavicular fracture)) Neonatal death > 2500 grams

Patient Name: Tiffany Johnson MRN: 58941789

PATIENT CHARACTERISTICS

Age: 18 Weight: 202lb Height: 5'2"
 Race (Indicate race patient identifies):
 Asian Black/African American
 Native American/Indigenous
 Other Unknown Multiple - Sg
 Preferred Language: Spanish English
 Amharic Arabic Dari Farsi

OBSTETRIC HISTORY

Gravida: 1 Para: 0

PRENATAL CARE (PNC):

Yes No Unknown PNC Status

PAS Risk Assessment in Provider H&P

Substance Use disorder:
 Yes No Unknown

Mental Health co-morbidities: Yes Unknown

Diabetes: Yes No Unknown

If Yes: Type 1 Type 2

DELIVERY INFORMATION

Singleton Multiple (If multiple:

Gestational age at time of event: 37 1

Route of Delivery: C/Section Prima
 Vaginal Spontaneous Vaginal Forceps Vaginal Vacuum

Vaginal Breech Spontaneous Vaginal Breech Forceps
 VBAC Spontaneous VBAC Forceps VBAC Vacuum
 Morbidly Adherent Placenta Diagnosed: Yes No Pre-Operatively
 Intra-Operatively
 Post-Operatively (Pathology Report)

Case Synopsis

18 yo G1P0 at 37w1d presenting with contractions, headache and 24 hours decrease fetal movement. Admitted for latent labor and category 2 FHT. Labs sent due to elevated BP on admission. Diagnosed with preeclampsia with severe features in labor, magnesium ordered and then the patient had a eclamptic seizure. Magnesium 6g IV administered, followed by Ativan 4mg. Labs significant for LFT 110/123. Delivered via SVD. Started on Procardia XL 30mg in the postpartum period and recovered without further events on MBU. Discharged with postpartum follow up.

Based on this synopsis, what were your initial thoughts before reviewing the case?

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Cognitive Bias



Flaws or distortions in judgement or thinking and decision-making



More than 100 different types have been identified



Contribute significantly to patient safety events



Associated with 6-17% of adverse events and 28% of diagnostic errors

An abbreviated list of known biases in clinical practice^{4,8}

Bias name	Definition	Example
Anchoring	Prematurely attaching undue importance to initial clinical facts or characteristics	The clinician assumes that mental status changes in a disheveled, malodorous patient are due to psychiatric conditions rather than diabetic ketoacidosis.
Availability	Making a diagnosis based on how easily it comes to mind, rather than its clinical likelihood	After a publicized settlement for a missed pulmonary embolism, patients with symptoms atypical of embolism are worked up for this condition in the local emergency department.
Commission	The tendency in the midst of uncertainty to err on the side of action, regardless of the evidence	Despite evidence advising against pain medication for simple lumbar strain, physicians continue to prescribe opioid analgesics.
Confirmation	Assigning preference to findings that confirm a diagnosis (eg, focusing on an historic item that reinforces the clinician's pre-existing opinion regarding a diagnosis)	When a patient with a history of drug-seeking is seen for lower back pain, the clinician focuses on the patient's apparent lack of discomfort and minimizes his complaint of bowel dysfunction and lower extremity weakness.
Diagnostic momentum	The tendency of clinicians to accept a diagnosis without questioning its validity or reexamining the initial decision process	A patient whose medical record lists a diagnosis of "dementia" transfers to a new physician. The patient exhibits symptoms atypical of dementia; yet, the correct diagnosis, neurosyphilis, is not explored.
Framing effect	Assembling elements that support a diagnosis (similar to confirmation bias)	With a patient believed to be malingering, his history of psychiatric illness is emphasized during a presentation to the attending physician.
Gambler's fallacy	The pretest probability of a diagnosis might be influenced by preceding—but independent—events.	Because the last 5 patients seen in the emergency department had noncardiac chest pain, the next one with chest pain is more likely to be thought to have a serious cardiac condition.
Omission	The natural progression of a disease is more acceptable as an explanation for a patient's outcome than are actions attributable to the physician.	During cardiac resuscitation, chest compressions are not performed to the proper depth so as to avoid causing rib fractures, thereby possibly rendering the procedure ineffective.

Source: Yuen T, Derenge D, Kalman N. Cognitive bias: Its influence on clinical diagnosis. *J Fam Pract.* 2018 Jun;67(6):366;368;370;372.

[PMID: 29879236.](https://pubmed.ncbi.nlm.nih.gov/29879236/)

Prenatal Record: Tiffany Johnson, MRN 58941789

Obstetric Care Provider	Dr. Alice Care					
Dating Summary	Working EDD: 8/3/2023 <input checked="" type="checkbox"/> LMP 10/27/2023 <input type="checkbox"/> Ultrasound 5/2/23 - 27w0d					
Allergies	No Known Drug Allergies					
OB History	G1 P0 A0					
Surgical History	Laparoscopic Appendectomy					
Prenatal Vitals	Encounter Date	GA	Vitals	FH (cm)	Weight (lbs)	Notes
	5/2/23	27w1d	102/68	28	177	New to care. No PMH/PSH. Good FM, no ctx/VB/LOF. 5-D on US. NOB labs, 1 hr gtt. RTC 2 wks.
	5/18/23	29w2d	130/88	30	180	No complaints. +FM. Denies ctx, VB or pain. Tdap given. RTC 2 weeks.
	6/1/23	31w2d	-----	-----	-----	No Show
	6/6/23	32w0d	-----	-----	-----	No Show
	6/13/23	33w0d	-----	-----	-----	No Show
	6/28/23	34w4d	138/84	33	198	C/o almost daily Has. +FM, no labor complaints. Check PIH labs, VUP. GBS today. RTC 1 week.
	7/5/23	35w6d	-----	-----	-----	No Show
	7/12/23	36w6d	-----	-----	-----	No Show
Medications	Prenatal vitamins					
Prenatal Labs (5/2/23)	Blood type/Rh: A+	Creatinine: 0.47		Hemoglobin: 10.1		Hematocrit: 30.6
	HBsAg: nonreactive	HIV: nonreactive		Syphilis: nonreactive		Platelets: 196 x 10 ⁹
						50gGTT: 106
						GC: negative
						CT: negative

How might review of this prenatal record influence medical care as well as case review?

Prenatal Record: Tiffany Johnson, MRN 58941789

Obstetric Care Provider	Dr. Alice Care					
Dating Summary	Working EDD: 8/3/2023 <input checked="" type="checkbox"/> LMP 10/27/2023 <input type="checkbox"/> Ultrasound 5/2/23 - 27w0d					
Allergies	No Known Drug Allergies					
OB History	G1 P0 A0					
Surgical History	Laparoscopic					
Prenatal Vitals	Encounter		FH (cm)	Weight (lbs)	Notes	
	5/2/23	27w1d	102/68	28	177	New to care. No PMH/PSH. Good FM, no ctx/VB/LOF. 5-D on US. NOB labs, 1 hr gtt. RTC 2 wks.
	5/18/23	29w2d	130/88	30	180	No complaints. +FM. Denies ctx, VB or pain. Tdap given. RTC 2 weeks.
	6/1/23	31w2d	-----	-----	-----	No Show
	6/6/23	32w0d	-----	-----	-----	No Show
	6/13/23	33w0d	-----	-----	-----	No Show
	6/28/23	34w4d	138/84	33	198	C/o almost daily complaints. Check PIH labs, VUP. GBS today. RTC 1 week.
	7/5/23	35w6d	-----	-----	-----	No Show
	7/12/23	36w6d	-----	-----	-----	No Show
Medications	Prenatal vitamins					
Prenatal Labs (5/2/23)	Blood type/Rh: A+	Creatinine: 0.47	Hemoglobin: 10.1	Hematocrit: 30.6	Platelets: 196 x 10 ⁹	50gGTT: 106
	HBsAg: nonreactive	HIV: nonreactive	Syphilis: nonreactive	Urine culture: negative	GC: negative	CT: negative

Ascertainment Bias: Shaping decision-making based on prior expectation aka stereotyping

Late presentation to care

Multiple "no show" visits

Triage Note

3/15/2023 1745

Hope Wells, CNM

18 yo G1P0 at 22 weeks presents with RLQ pain radiating to the groin area. Hasn't started PNC yet. Claims this is due to lack of insurance and transportation.

BP 98/60 HR 79 RR 12 O2 sat 100%

Comfortable, well developed
Abd gravid, soft, nontender

FHTs 149

A/P: 22 wk non-clinic pt with benign exam, likely discomforts of pregnancy.

- Discharge home
- Clinic resources given

Hope Wells, CNM

What information is signaled by this triage documentation?

Triage Note

3/15/2023 1745

Hope Wells, CNM

Late presentation
to care

Questioning
credibility

18 yo ♀ at 22 weeks p[re]gnants with RLQ pain radiating to the groin area.
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FHTs 149

A/P: 22 wk non-clinic pt with benign exam, likely discomforts of pregnancy.



- Discharge home
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Hope Wells, CNM

Ascertainment Bias:
Shaping decision-making
based on prior expectation
aka stereotyping

Stigmatizing Language: systematic asymmetry in word
choice that reflects the social-category cognitions that
are applied to the described group or individual(s)

PPH Specific Questions or Probes

Hemorrhage	
Obstetric Hemorrhage Management Guideline (Download)	
Attachment:  OB Hemorrhage Management 10.01.2024.pdf (0.51 MB) 	
What was the primary cause of hemorrhage? <i>Select all that apply</i>	<input type="checkbox"/> Uterine atony <input type="checkbox"/> Lacerations <input type="checkbox"/> Uterine inversion <input type="checkbox"/> Retained products <input type="checkbox"/> Surgical site bleeding <input type="checkbox"/> Suspected PAS <input type="checkbox"/> Other
Did this hemorrhage occur outside of the immediate delivery period?	<input type="radio"/> Yes (if yes, was the hemorrhage recognized in a timely fashion?) <input type="radio"/> No reset
Were signs of hypovolemia (hypotension, tachycardia, oliguria) recognized in a timely fashion?	<div style="border: 1px solid #ccc; height: 40px; width: 100%;"></div> Expand
Were transfusions administered in a timely fashion?	<div style="border: 1px solid #ccc; height: 40px; width: 100%;"></div> Expand
What blood products were administered?	<div style="border: 1px solid #ccc; height: 40px; width: 100%;"></div> Expand

Texas Children's Pavilion for Women
SMM Case Review Form

Cognitive Bias and Environmental Factors (1 of 2)

System & Provider Factors: How did these factors contribute to the morbidity?

<p>Which system and provider factors may have contributed to morbidity and could be an opportunity to improve care or outcome? Select all that apply</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Incorrect/delayed diagnosis <input type="checkbox"/> Referral/transfer to higher level of care (i.e. barriers or delays with consultants and/or transfer) <input type="checkbox"/> Inappropriate/ineffective treatment <input type="checkbox"/> Patient care team hierarchy (i.e. RN to physician, resident to attending) <input type="checkbox"/> Team communication <input type="checkbox"/> Policies and procedures <input type="checkbox"/> Documentation <input type="checkbox"/> Discharge planning and process <input type="checkbox"/> Infrastructure (i.e., staffing, supplies/equipment, bed availability) <input type="checkbox"/> Language translation services for patient care <input type="checkbox"/> Delivery planning <input type="checkbox"/> Referral process (i.e., barriers, delays) <input type="checkbox"/> Follow up Process <input type="checkbox"/> Other <input type="checkbox"/> None
---	---

Patient Factors: How did these factors contribute to the morbidity?

<p>Which patient factors contributed to this case? Select all that apply</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Pre-pregnancy existing medical conditions <input type="checkbox"/> Non-obstetric medical complication/condition that occurred during pregnancy <input type="checkbox"/> Psychiatric/behavioral health <input type="checkbox"/> Significant stressors <input type="checkbox"/> Barriers to seeking healthcare or healthcare access <input type="checkbox"/> Language barrier/limited English proficiency <input type="checkbox"/> Existing obstetric condition (initially noted in pregnancy - eg. IVF) <input type="checkbox"/> New obstetric conditions (evolved throughout care - eg. PPROM) <input type="checkbox"/> Mental health condition (ie, depression, anxiety, bipolar disorder) <input type="checkbox"/> Substance use <input type="checkbox"/> None
<p>Specify, which patient factors contributed to this case</p>	
<p>Is there documented screening for social determinants of health?</p>	<p><input type="radio"/> Yes <input type="radio"/> No</p> <p style="text-align: right;"><small>reset</small></p>
<p>Did any barriers contribute to limiting optimal health:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Intimate Partner Violence <input type="checkbox"/> Food insecurity <input type="checkbox"/> Housing insecurity <input type="checkbox"/> Inability to pay for medications or care <input type="checkbox"/> Other <input type="checkbox"/> None identified
<p>Did any barriers contribute to limitations in patient ability to seek healthcare or health access?</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Recent immigration <input type="checkbox"/> Current immigration status <input type="checkbox"/> Unmet transportation needs <input type="checkbox"/> Unmet health insurance needs <input type="checkbox"/> Cultural or faith beliefs not congruent with recommended care <input type="checkbox"/> Limited English proficiency <input type="checkbox"/> Other <input type="checkbox"/> None identified
<p>Was social work consulted inpatient?</p>	<p><input type="radio"/> Yes <input type="radio"/> No</p> <p style="text-align: right;"><small>reset</small></p>
<p>Was social work consulted outpatient?</p>	<p><input type="radio"/> Yes <input type="radio"/> No</p> <p style="text-align: right;"><small>reset</small></p>

Texas Children's Pavilion for Women SMM Case Review Form

Cognitive Bias and Environmental Factors

(2 of 2)

- Texas Children's Pavilion for Women SMM Case Review Form

Bias Factors: How did these factors contribute to the morbidity?

<p>From your review of the medical record/discussion with the care team, did you identify any of the following:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Negative patient/provider/facility interaction <input type="checkbox"/> Excessive gatekeeping (eg, inability to reach provider, leaving messages) <input type="checkbox"/> Leaving against medical advice <input type="checkbox"/> Repeated WAC visits in a short time frame <input type="checkbox"/> Implicit/unconscious bias: attitudes or stereotypes that affect our understanding, actions and decisions in an unconscious manner <input type="checkbox"/> Judgement Words (ex: Adamant, Apparently, Claims, Insists) <input type="checkbox"/> Stigmatizing Language (ex: Non-Compliant, Refused, Difficult or Challenging, Non-Cooperative, Substance Abuse(r), Addict, Alcoholic) <input type="checkbox"/> None Identified
<p>Specify, which judgement words and/or stigmatizing language</p>	
<p>From your review of the medical record/discussion with the care team, do you perceive that any of these factors might have impacted this patient's course:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Anchoring bias: Giving weight and reliance on initial information/impressions and not adjusting from this (anchor) despite availability of new information. "Jumping to conclusions" can lead to missed/delayed diagnoses <input type="checkbox"/> Availability bias: Judging likelihood of a diagnosis based on the ease with which examples can be retrieved (more familiar, common, recent, memorable) (e.g., diagnosing a patient based on frequently seen conditions such as the flu, or not considering less common diagnoses) <input type="checkbox"/> Confirmation bias: Selectively noticing/seeking information that confirms opinion/impression versus seeking information that disconfirms. Evidence in support of beliefs is given more weight; evidence that refutes may not be noticed (e.g., not noticing a warning label on medication or performing procedure on incorrect site) <input type="checkbox"/> Diagnostic momentum/"bandwagon" effect: Once a label (diagnosis) has been assigned, momentum takes hold and reduces ability to consider other alternatives. Can affect future work-up of patient and how handoffs are "framed." <input type="checkbox"/> None identified

MLOC/AIM ALIGNMENT: Education and Competencies



MLoC GENERAL REQUIREMENTS: For level I, II, III, IV have skilled personnel with documented training, competencies, and annual continuing education specific for the patient population served

PROGRAM REQUIREMENTS (Program Plan): Provisions for providing continuing staff education, including annual competency and skills assessment that is appropriate for the patient population served;

PROGRAM REQUIREMENTS (Medical Staff): The maternal medical staff must participate in ongoing staff and team-based education and training in the care of the maternal patient

PPH

- Readiness includes having a stage-based PPH protocol and ***education*** to all team members
- A protocol, including ***education*** and consent practices, to collaborate with patients who decline blood products
- ***Conduct interprofessional and interdepartmental team-based drills with timely debriefs that include the use of simulated patients***

Suggested Alignment Opportunities & Strategies

Verify

- Highlight completion these education elements in the surveys

Validate

- Ongoing simulations for PPH are taking place regularly

Confirm

- Ongoing education for Medical Doctor/Nurse Practitioner/Certified Nurse Midwife/Nurses for PPH

Simulation During PPH

- 120 hospitals and 297 attendees
- Most participants trained 20-50 team members in their hospital



Teamwork, Communication and Simulation Train the Trainer Event

Day 1: *Safety Program in Perinatal Care-II (SPPC-II)*, by Johns Hopkins University and Agency for Health Care Research and Quality

Day 2: *TexasAIM Practicing for Patients Obstetric Hemorrhage Simulation Program*

Trainer team: one physician leader, one nurse leader and one educator or maternal health coordinator (optional)

Simulation stats: 120 hospitals and 297 attendees

Training 1: Lubbock

- Sunday, February 9 SPPC-II
- Monday, February 10 SIM

Training 2: Dallas Fort Worth

- Monday, February 10 SPPC-II
- Tuesday, February 11 SIM

Training 3: Dallas Fort Worth

- Tuesday, February 11 SPPC-II
- Wednesday, February 12 SIM

Training 4: San Antonio

- Wednesday, February 19 SPPC-II
- Thursday, February 20 SIM

Training 5: Houston

- Thursday, February 20 SPPC-II
- Friday, February 21 SIM



QBL: 500 cc



QBL: 750 cc



QBL: 1000 cc



QBL: 1500 cc



QBL: 2000 cc



Date:	Time:	Risk Factors:	
QBL:	Location:	<input type="checkbox"/> Prior Uterine Surgery <input type="checkbox"/> Multiple gestation <input type="checkbox"/> >4 previous vag births <input type="checkbox"/> Chorio <input type="checkbox"/> Hx of PPH <input type="checkbox"/> Uterine Fibroids >2cm <input type="checkbox"/> Prolonged Second Stage <input type="checkbox"/> Oxytocin infusing >24 hrs <input type="checkbox"/> Magnesium Sulfate <input type="checkbox"/> HCT <30 <input type="checkbox"/> Placenta Previa <input type="checkbox"/> Low lying placenta (within 2cm of cervical os) <input type="checkbox"/> Platelets <100K <input type="checkbox"/> Active bleeding <input type="checkbox"/> Known coagulopathy <input type="checkbox"/> Suspected accreta or percreta	
Transfer to (Unit/Room Number) ICU/CVICU/MICU...			
Delivery Mode:	Cause:	Measures Taken:	
<input type="checkbox"/> SVD <input type="checkbox"/> C/S <input type="checkbox"/> Forceps or vacuum assisted	<input type="checkbox"/> Atony <input type="checkbox"/> Laceration <input type="checkbox"/> Retained Placenta <input type="checkbox"/> Other	<input type="checkbox"/> Fundal Massage <input type="checkbox"/> IV Pitocin <input type="checkbox"/> Bladder drained <input type="checkbox"/> Hemabate <input type="checkbox"/> Methergine <input type="checkbox"/> Miso (rectal) <input type="checkbox"/> TXA <input type="checkbox"/> Bakri <input type="checkbox"/> Other	
Blood Products Given:			
<input type="checkbox"/> PRBC's: _____ <input type="checkbox"/> FFP: _____ <input type="checkbox"/> Cryo: _____ <input type="checkbox"/> Platelets: _____ <input type="checkbox"/> Other: _____ <input type="checkbox"/> Other: _____ <input type="checkbox"/> MTP Ordered?			

Any System Delays? No / Yes (comments):

What went well?

What could staff have done differently?

Team Review and Debriefing Form: Postpartum Hemorrhage

READINESS

	Yes/No	Opportunity for Improvement
Hemorrhage cart stocked with all needed supplies		
Hemorrhage medications immediately available		
Emergency response team established		
Massive transfusion protocol available		
Emergency blood release protocol available		

RECOGNITION & PREVENTION

Review risk factors for hemorrhage in this patient: (list factors)

RESPONSE

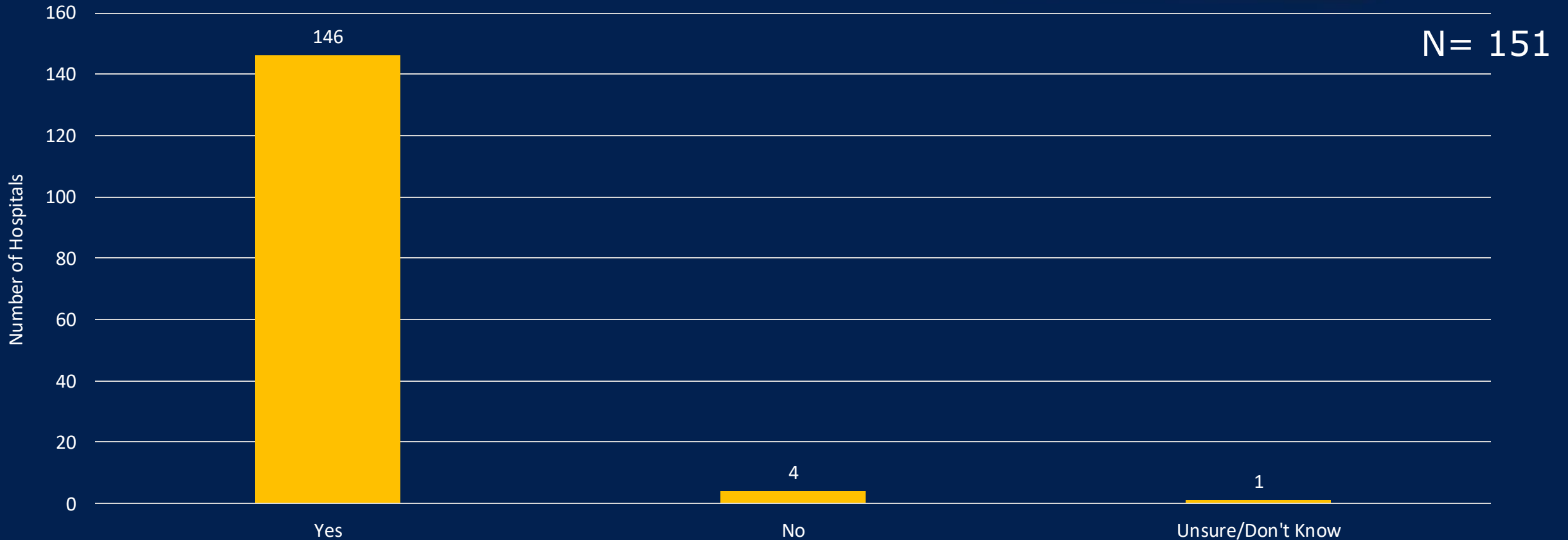
ASSESSMENT/ACTION	EVALUATION			Notes
	Done	Not Done	Improvement Opportunity	
Provider/Team recognizes PPH in timely manner				
Team calls for hemorrhage cart				
Provider/Team calls for additional assistance				
Team inspects for lacerations				
Provider checks for retained products of conception				
Team diagnoses etiology of hemorrhage accurately				
Team administers uterotronics				
Team communicates about ongoing blood loss				
Team places second IV				
Team orders labs (CBC/PR/PTT)				
Team considers placements of Foley catheter to monitor urine output				
Team considers administering TXA				
Team places uterine balloon or uterine packing				
Team recognizes need for operative management of PPH in timely manner				
Team counsels the patient/family on the need for operative management, including potential need for hysterectomy				
Team considers transfer to other facility				

Do you conduct drills at least annually to determine system issues as part of on-going quality improvement efforts?



TEXAS
Health and Human
Services

Texas Department of State
Health Services



TexasAIM Obstetric Hemorrhage Action Period 3 Status Survey.

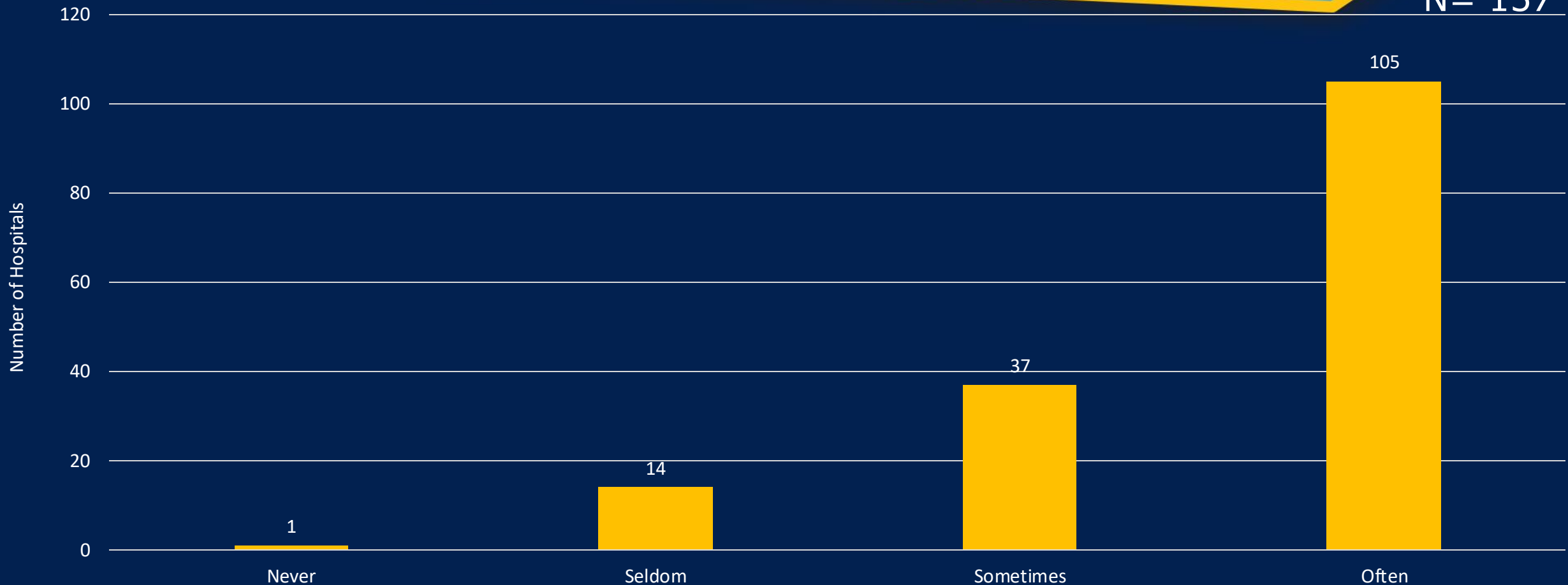
How often do OBH drills include post-drill debriefs at your hospital?



TEXAS
Health and Human
Services

Texas Department of State
Health Services

N= 157

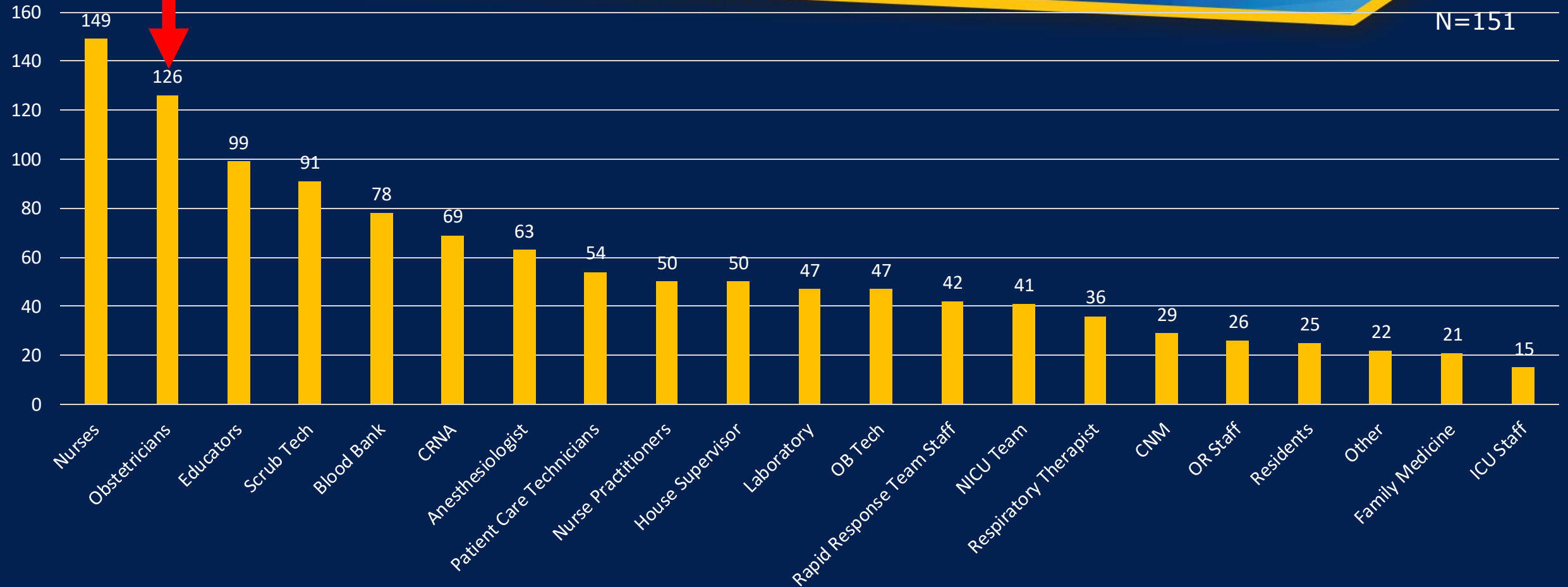


Who participates in OBH drills and/or simulations?



TEXAS
Health and Human
Services

Texas Department of State
Health Services



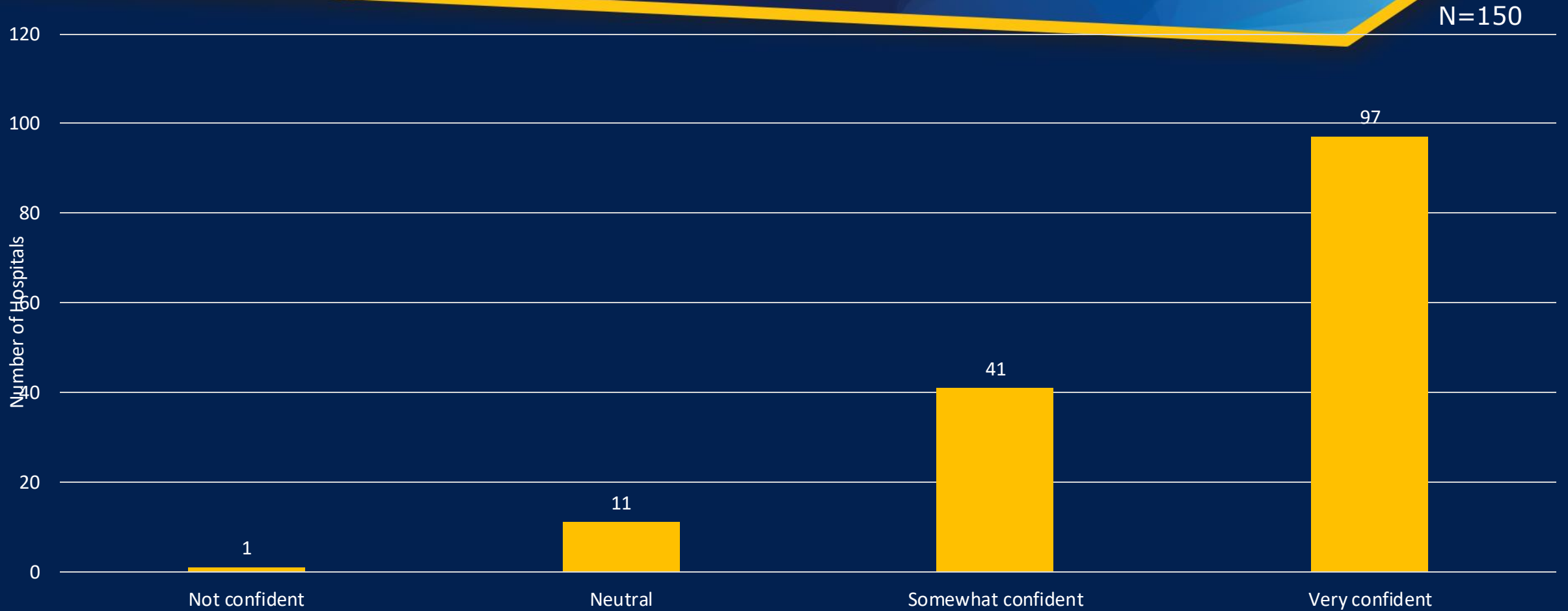
TexasAIM Obstetric Hemorrhage Action Period 3 Status Survey.

What confidence level would you rate your team's ability to conduct an obstetric hemorrhage simulation?



TEXAS
Health and Human
Services

Texas Department of State
Health Services

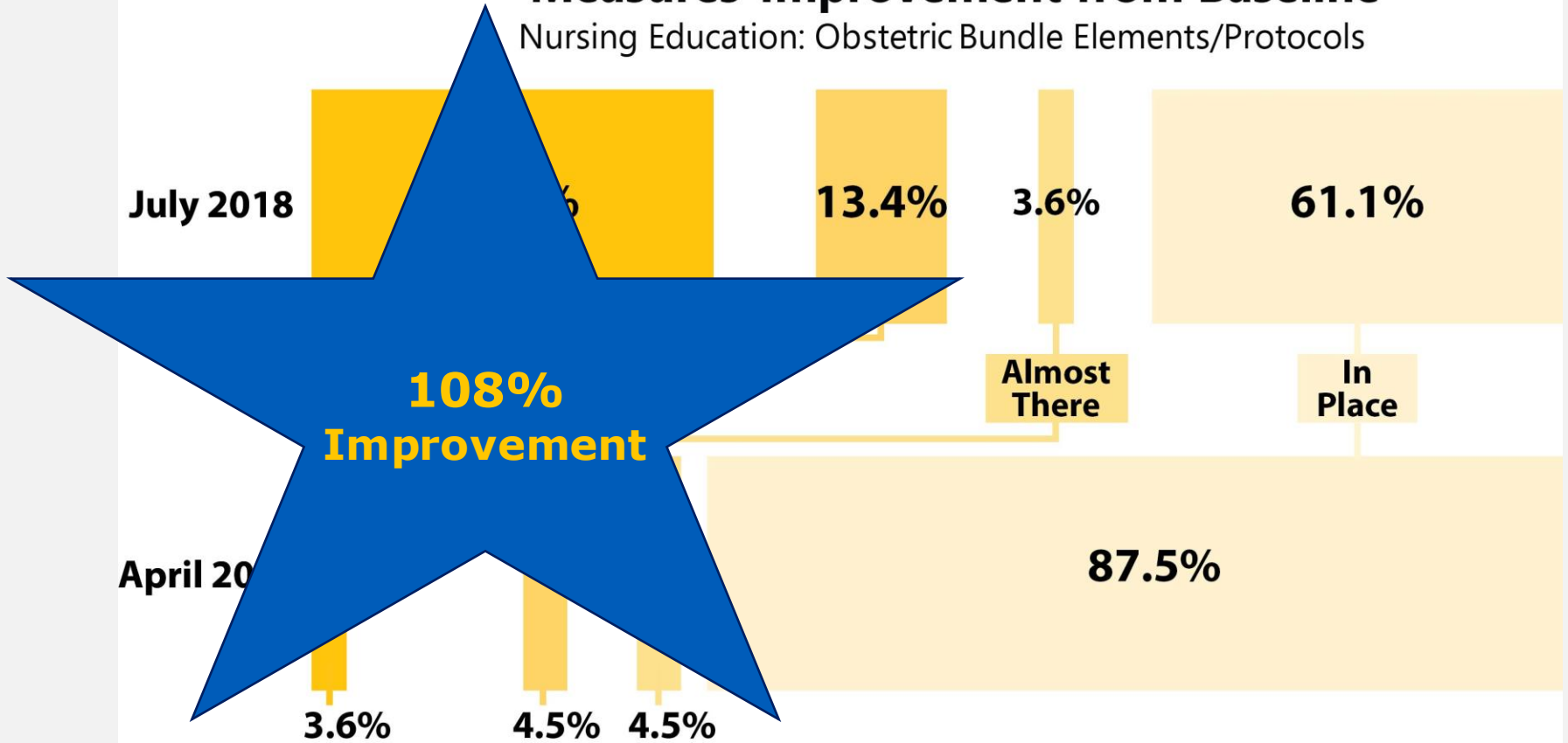


Provider Engagement and Buy-In



AIM Obstetric Hemorrhage Bundle Process Measures-Improvement from Baseline

Nursing Education: Obstetric Bundle Elements/Protocols

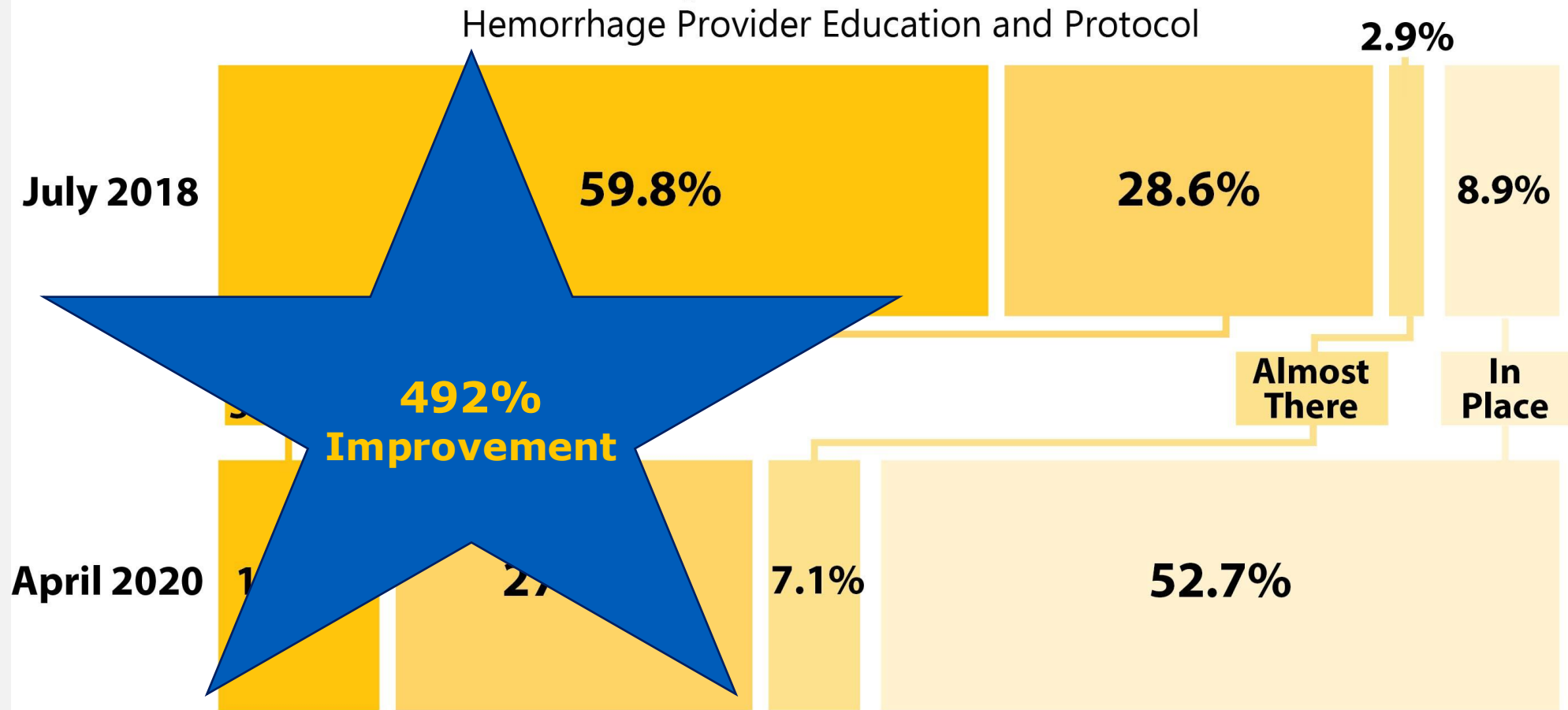


Prepared by Maternal and Child Health Epidemiology, October 2020

Source: AIM Quarterly Process Measure Data: AIM Data Portal, Healthy Texas Mothers and Babies Branch, DSHS.

For TexasAIM Plus hospitals reporting on measure for both July 2018 and April 2020 reporting periods, the percentage of hospitals reporting a cumulative proportion for the measure of 0-9%, 10-79%, 80-89%, or 90-100%.

AIM Obstetric Hemorrhage Bundle Process Measures-Improvement from Baseline



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MLoC/AIM ALIGNMENT: Maternal Medical Director Maternal Program Manager Roles



MLOC PROGRAM REQUIREMENTS (Maternal Program Plan): The MMD and the Maternal Program Manager (MPM) must participate in the PCR meetings, QAPI regional initiatives, and regional collaboratives, and submit requested data to assist with data analysis to evaluate regional outcomes as an element of their maternal QAPI Plan

PPH

- Did the MPM and/or MPM attend Obstetric Hemorrhage AIM learning sessions?
- Do one or both participate in PPH-related AIM data submission?

Severe HTN

- Did the MPM and/or MPM attend Severe HTN AIM learning sessions?
- Do one or both participate in Severe HTN-related AIM data submission?

OSUD

- Did the MPM and/or MPM attend OSUD AIM learning sessions?
- Do one or both participate in OSUD-related AIM data submission?

Suggested Alignment Opportunities

1

Ask specifically if the Maternal Medical Director (MMD) is participating with the AIM team and to show those efforts

2

Evaluate MMD and Maternal Program Manager (MPM) participation in AIM simulation, especially efforts to send a physician to train the trainer events

3

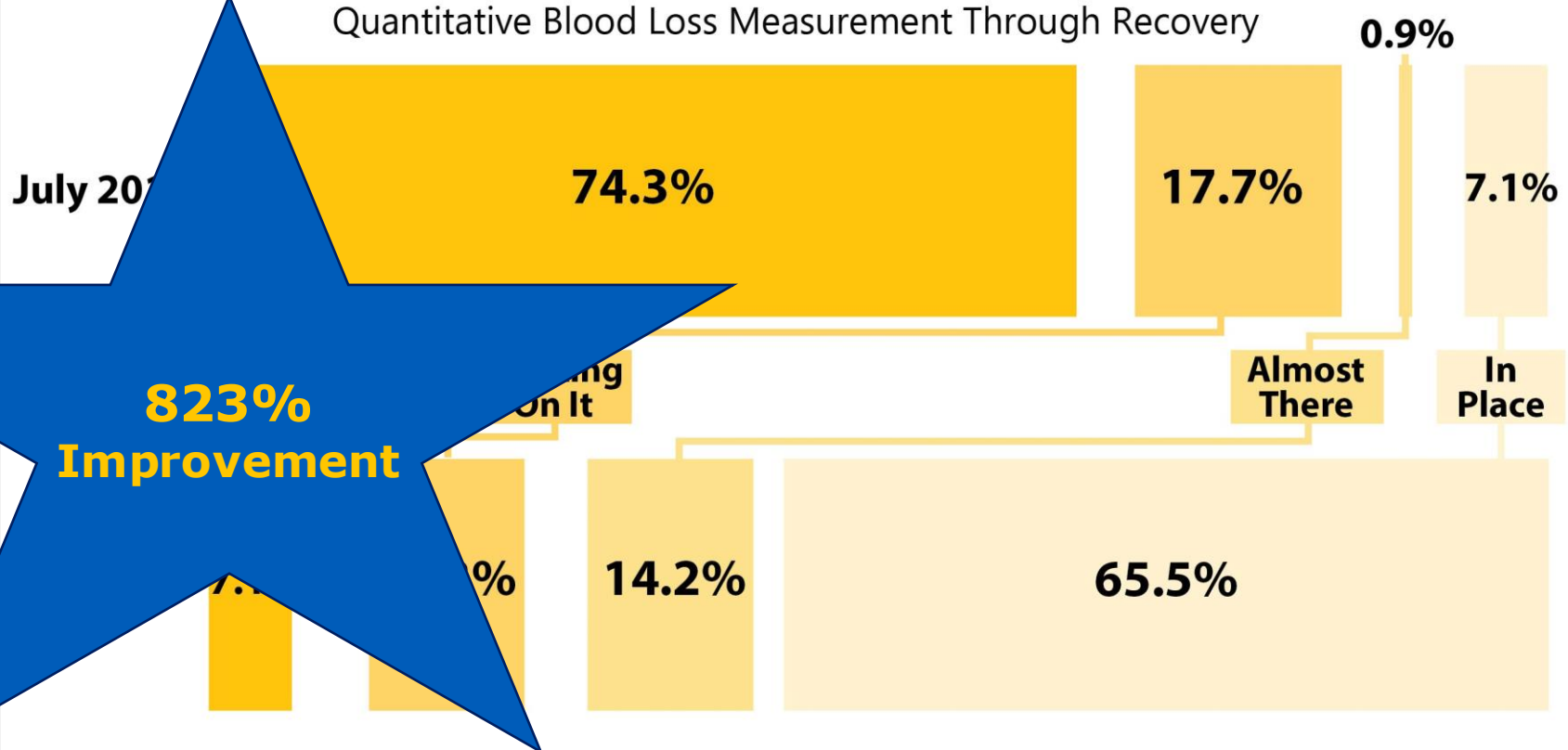
Acknowledge MMD/physician champion (and MPM) participation in AIM learning session and sim events

AIM Obstetric Hemorrhage Bundle Process and Structure Measures



AIM Obstetric Hemorrhage Bundle Process Measures-Improvement from Baseline

Quantitative Blood Loss Measurement Through Recovery



Prepared by Maternal and Child Health Epidemiology, October 2020

Source: AIM Quarterly Process Measure Data: AIM Data Portal, Healthy Texas Mothers and Babies Branch, DSHS.

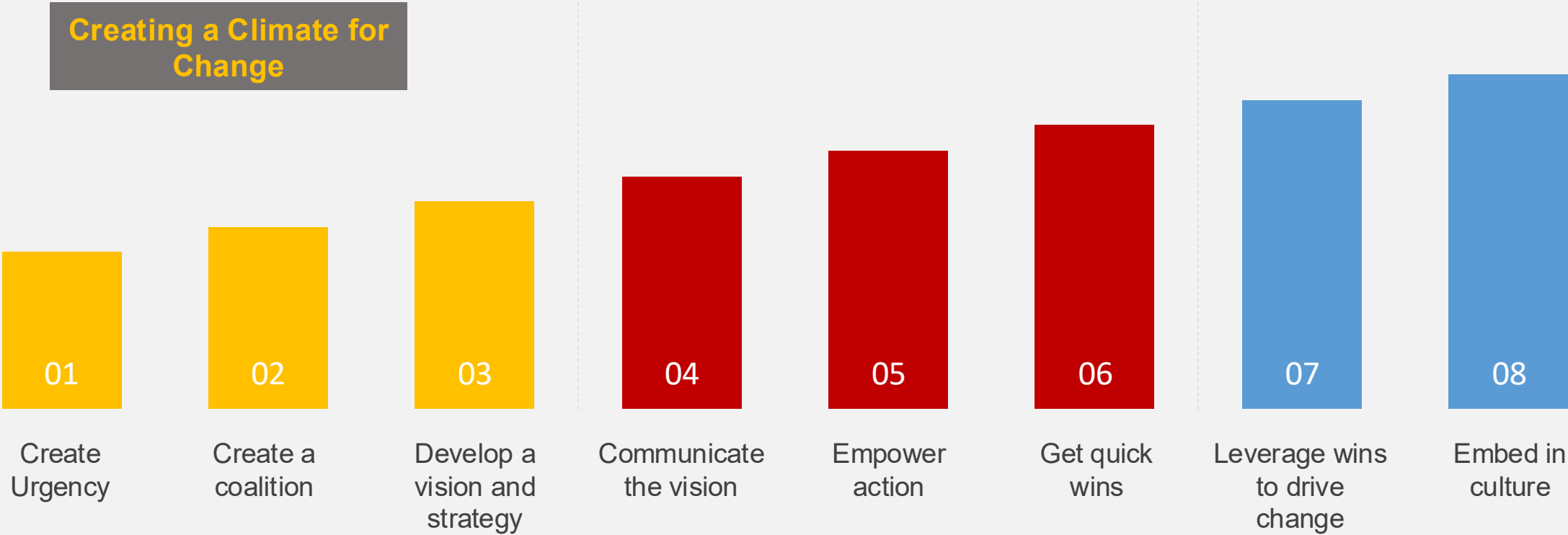
For TexasAIM Plus hospitals reporting on measure for both July 2018 and April 2020 reporting periods, the percentage of hospitals reporting a cumulative proportion for the measure of 0-9%, 10-79%, 80-89%, or 90-100%.

Quantitative Blood Loss

Implementing and Sustaining Change

Engaging & Enabling the Whole Organization

Creating a Climate for Change



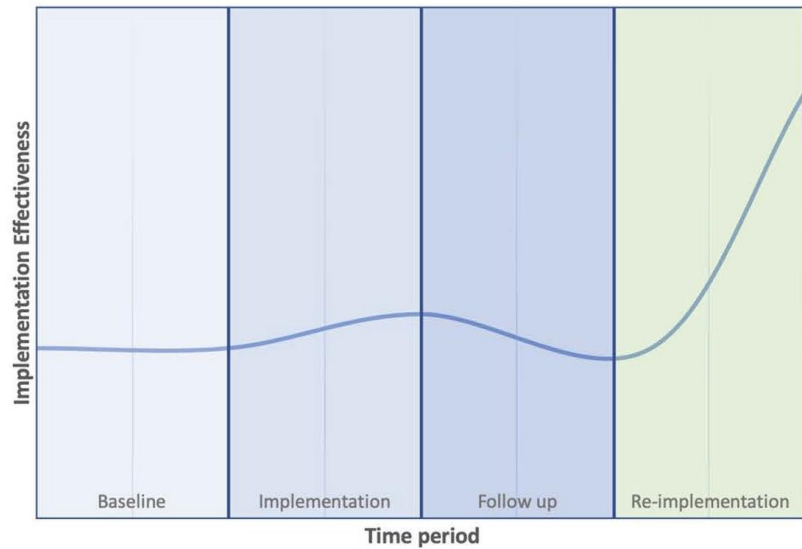
Reimplementation

*Moyal-Smith et al. Defining Reimplementation. Implementation Science Communications (2023) 4:60
<https://doi.org/10.1186/s43058-023-00440-4>*

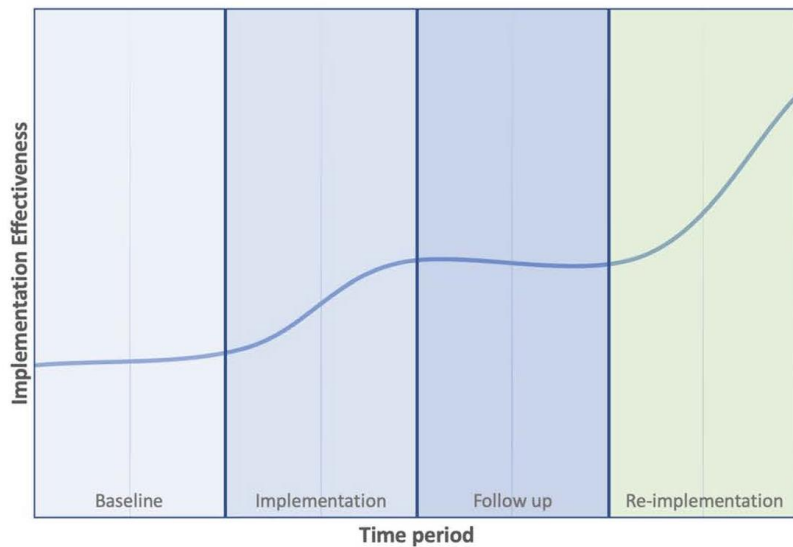
“Systematic process of reintroducing an intervention in the same environment, often with some degree of modification, offers another chance at implementation with the opportunity to address failures, modify, and ultimately achieve the desired outcomes”

Failed, Unstained, Flawed Intervention

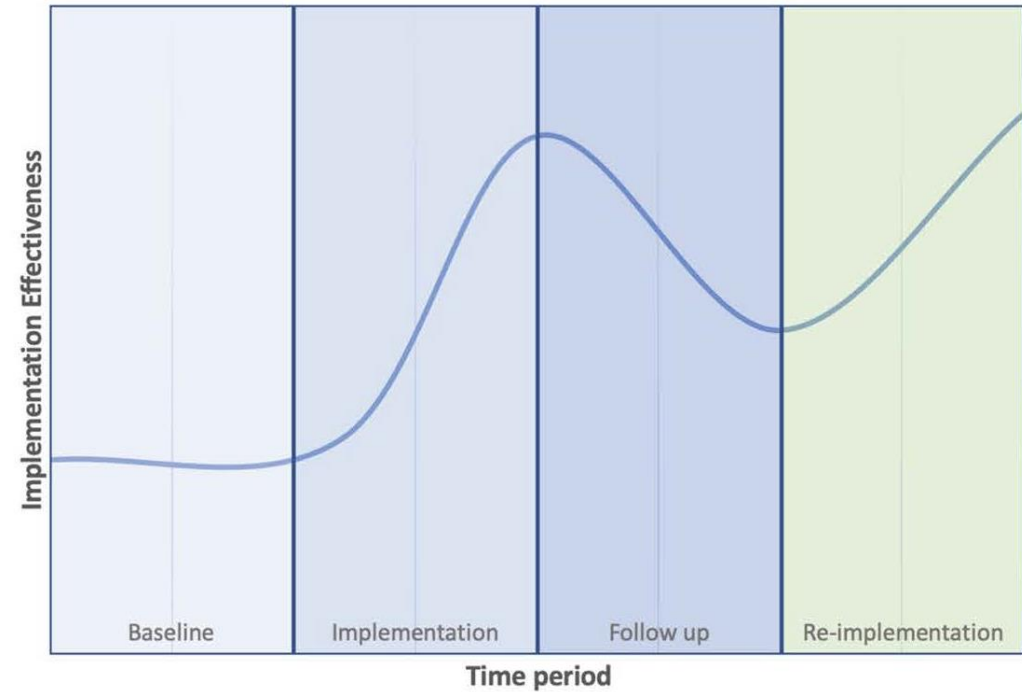
Failed Implementation



Flawed Intervention



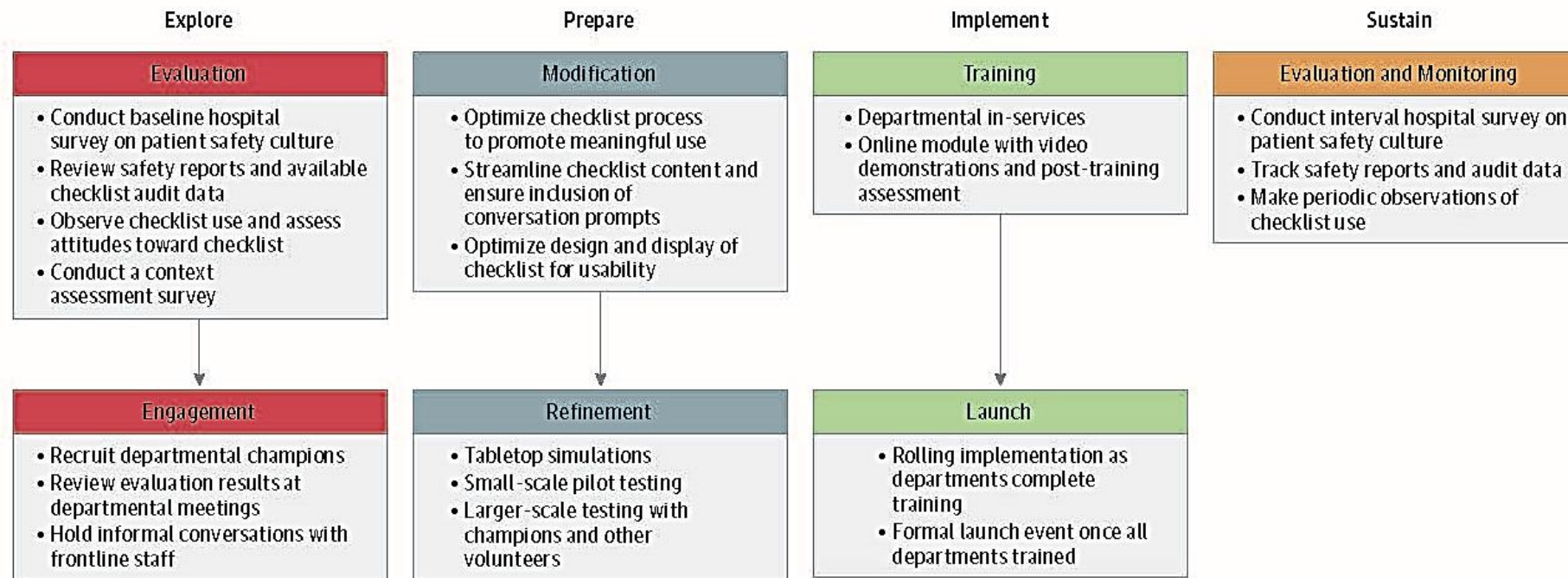
Unsustained Intervention



Moyal-Smith et al. Defining Reimplementation. Implementation Science Communications (2023) 4:60 <https://doi.org/10.1186/s43058-023-00440-4>

Approaches to Reimplementation

Figure 1. Approach to Surgical Safety Checklist Reimplementation



In the Explore phase, a combination of surveys, direct observations, and administrative data were used to assess checklist use and the Atlas Foundations Survey provided data on implementation readiness. Engagement with frontline staff began in this phase and continued longitudinally. The Prepare phase used a structured approach to modify the checklist and refine the revised version. During the Implementation phase, multiple approaches were combined to build support and familiarity with the new safety process. Sustainment will rely on periodic reevaluation, as well as ongoing monitoring of checklist use.

Etheridge et al. Transforming Team Performance Through Re-implementation of the Surgical Safety Checklist. *JAMA Surg.* 2024;159(1):78-86.

Obstetric Hemorrhage Call Goals

Introduction and Education

- Hospital teams who are implementing for the first time
- New team members joining an existing team and trying to understand your facility existing elements

Reimplementation

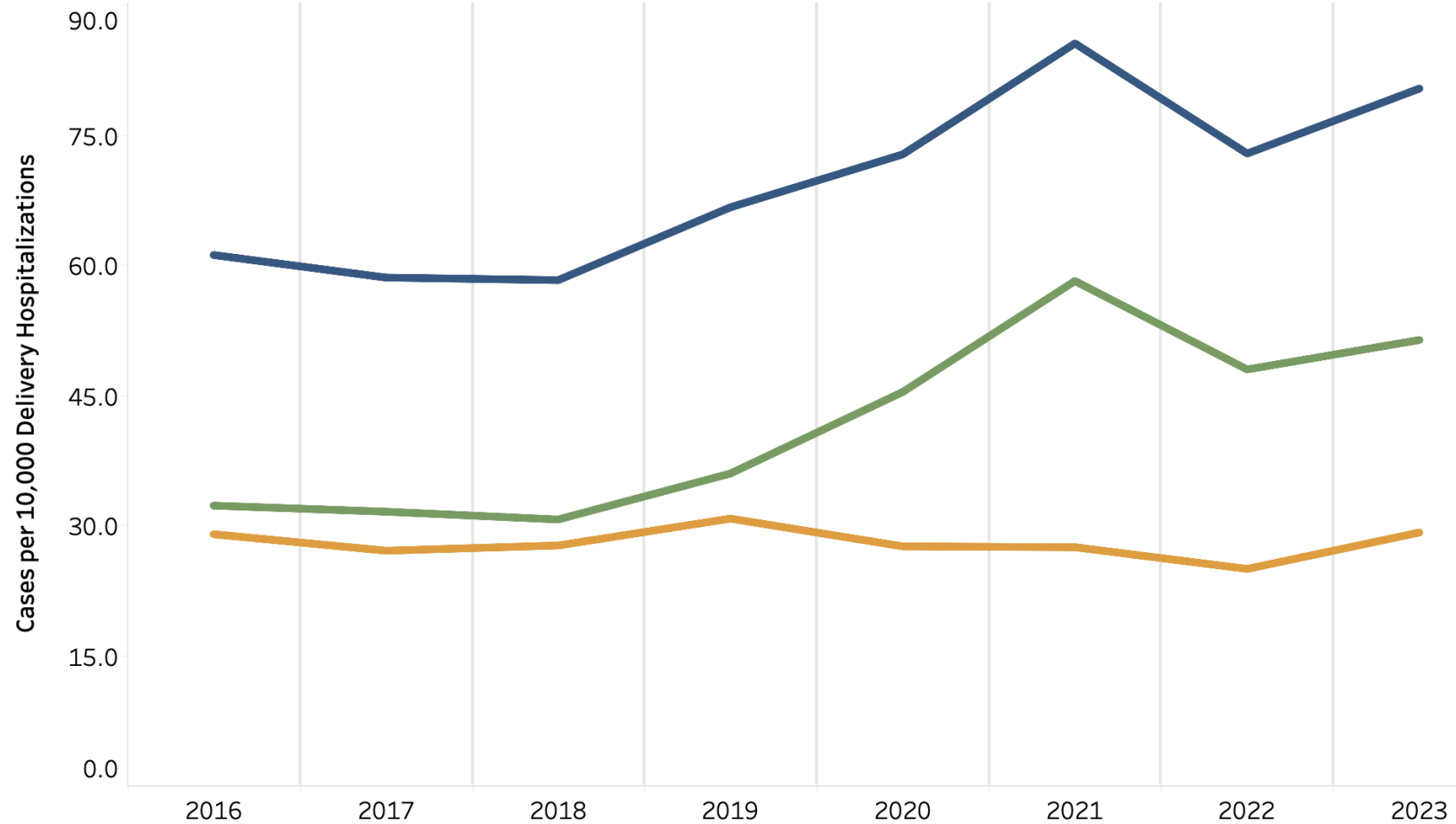
- Hospital teams with previous implementation and transition to sustainability, who are finding the element isn't as successful or is no longer used

SEVERE MATERNAL MORBIDITY AMONG IN-HOSPITAL DELIVERIES WITH OR WITHOUT OBSTETRIC HEMORRHAGE PER 10,000 DELIVERY HOSPITALIZATIONS, TEXAS, 2016-2023

HOVER OVER LINES FOR DATA

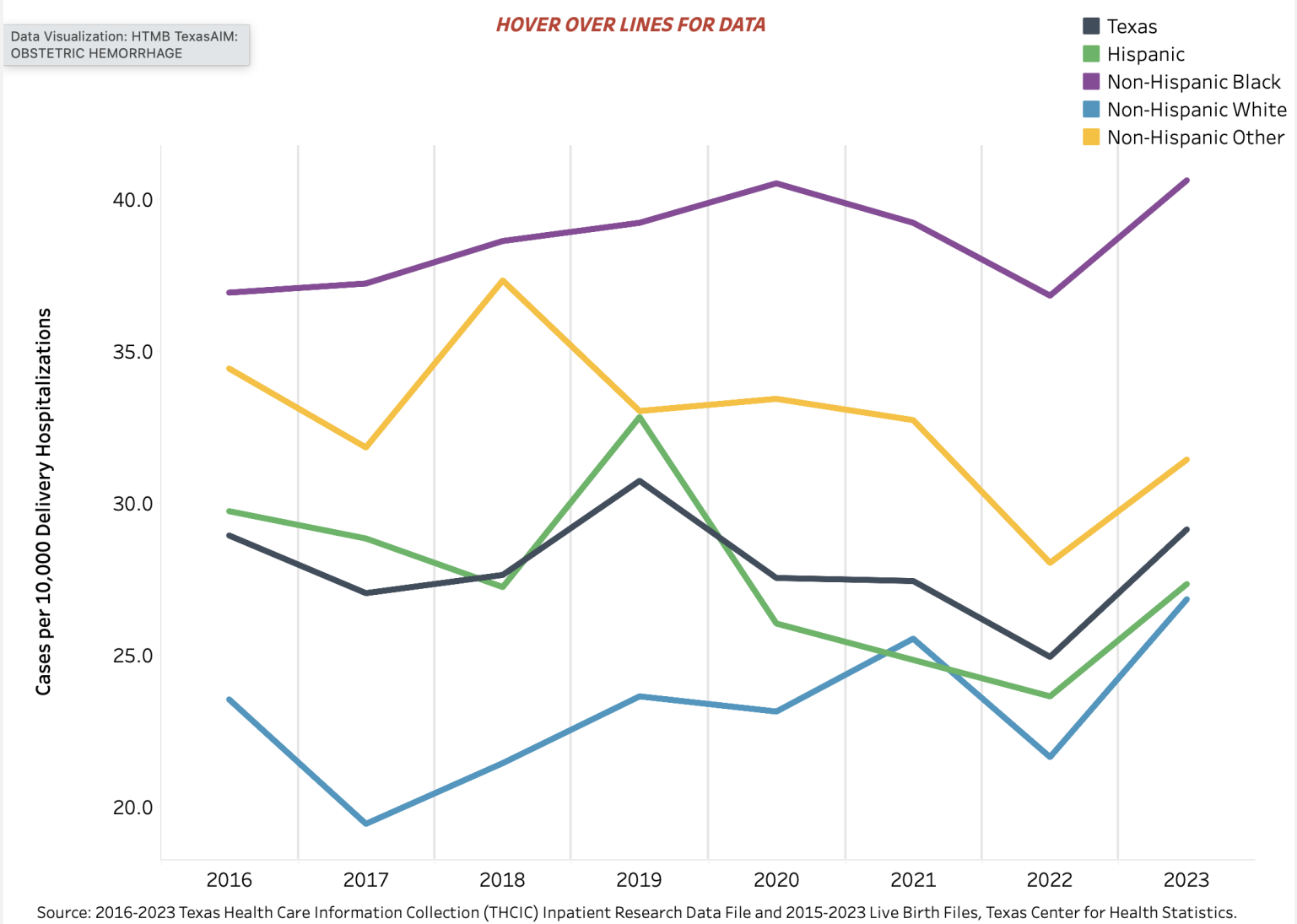
Data Visualization: HTMB TexasAIM:
OBSTETRIC HEMORRHAGE

- All Severe Maternal Morbidity
- Severe Maternal Morbidity with Hemorrhage
- Severe Maternal Morbidity without Hemorrhage



Respectful Care

Severe Maternal Morbidity Hemorrhage



Thank you

TexasAIM@dshs.Texas.gov